

Minutes of the meeting of the Board of Directors of the Cook County Health and Hospitals System held Friday, June 29, 2012 at the hour of 7:30 A.M. at 1900 West Polk Street, in the Second Floor Conference Room, Chicago, Illinois.

I. Attendance/Call to Order

Chairman Batts called the meeting to order.

Present: Chairman Warren L. Batts, Vice Chairman Jorge Ramirez and Directors David A. Ansell, MPH; Hon. Jerry Butler; David Carvalho; Quin R. Golden; Sister Sheila Lyne, RSM; Luis Muñoz, MD, MPH; Heather E. O'Donnell, JD, LLM; and Ruth M. Rothstein (10)

Also Present: Edward L. Michael; Carmen Velasquez; and Dorene P. Wiese, EdD

Absent: Director Benn Greenspan, PhD, MPH, FACHE (1)

Additional attendees and/or presenters were:

Anna Ashcraft – Cook County Real Estate Management Division
Patrick T. Driscoll, Jr. – State's Attorney's Office
Claudia Fegan, MD – John H. Stroger, Jr. Hospital of Cook County
Deborah Fortier – Office of the System General Counsel
David Goldberg, MD – John H. Stroger, Jr. Hospital of Cook County
Larry Goodman, MD - Rush University Medical Center
Helen Haynes – System Associate General Counsel
Gladys Lopez – System Interim Director of Human Resources
Mindy Malecki – System Director of Risk Management

Randall Mark – System Director of Intergovernmental Affairs and Policy
John Morales – John H. Stroger, Jr. Hospital of Cook County
Hon. Toni Preckwinkle – President, Board of Commissioners of Cook County
Ram Raju, MD, MBA, FACS, FACHE – Chief Executive Officer
Elizabeth Reidy – System General Counsel
Deborah Santana – Secretary to the Board
Kevin Scanlan – Metropolitan Chicago Healthcare Council
Carol Schneider – System Chief Operating Officer

II. Public Speakers

Chairman Batts asked the Secretary to call upon the registered speakers.

The Secretary called upon the following registered speakers:

1. George Blakemore Concerned Citizen
2. Lawrence Msall Civic Federation
3. Joanne Tunney Cermak Health Services of Cook County
4. Gregory VanDuan Cermak Health Services of Cook County

Following the testimony of Ms. Tunney and Mr. VanDuan regarding Mental Health Specialists at Cermak Health Services of Cook County, it was determined that Vice Chairman Ramirez and Dr. Ram Raju, Chief Executive Officer, would meet in the near future to further discuss the matter.

III. Action Items

- A. Proposed Resolution – honoring Warren L. Batts, Chairman of the Board of Directors of the Cook County Health and Hospitals System (Attachment #1)**
- B. Proposed Resolution – honoring David Ansell, MD, Member of the Board of Directors of the Cook County Health and Hospitals System (Attachment #2)**
- C. Proposed Resolution – honoring Benn Greenspan, PhD, Member of the Board of Directors of the Cook County Health and Hospitals System (Attachment #3)**
- D. Proposed Resolution – honoring Sister Sheila Lyne, Member of the Board of Directors of the Cook County Health and Hospitals System (Attachment #4)**
- E. Proposed Resolution – honoring Ruth M. Rothstein, Member of the Board of Directors of the Cook County Health and Hospitals System (Attachment #5)**

Note: Items III(A) through III(E) were taken out of order, and were considered following the Call to Order, and prior to receiving public testimony.

Chairman Batts temporarily relinquished the Chair to Vice Chairman Ramirez. Acting Chairman Ramirez assumed the Chair.

Acting Chairman Ramirez introduced the proposed Resolutions in honor of the five (5) members of the System Board whose terms will end on June 30, 2012.

The following individuals provided comments in recognition of the accomplishments of Chairman Batts, and Directors Ansell, Greenspan, Lyne and Rothstein:

Hon. Toni Preckwinkle – President, Board of Commissioners of Cook County

Kevin Scanlan - President and Chief Executive Officer, Metropolitan Chicago Healthcare Council (MCHC)

Dr. David Goldberg – President of the Executive Medical Staff, John H. Stroger, Jr. Hospital of Cook County

Dr. Larry Goodman – Chief Executive Officer, Rush University Medical Center

Hon. Jerry Butler – Member, Board of Commissioners of Cook County and Member, Board of Directors of the Cook County Health and Hospitals System

William T. Foley - former System Chief Executive Officer (Mr. Foley was not present, but he sent a letter in honor of the occasion, which was read into the record - Attachment #6)

Dr. Raju, Acting Chairman Ramirez and Directors Muñoz, Golden, O'Donnell and Carvalho provided additional comments. Acting Chairman Ramirez presented the outgoing Directors with a small token of appreciation on behalf of the System.

Director Butler, seconded by Director Lyne, moved the approval of the five Resolutions honoring the outgoing Board Members. **THE MOTION CARRIED UNANIMOUSLY.**

Chairman Batts resumed the Chair.

IV. Board and Committee Reports

A. Minutes of the Board of Directors Meeting, May 31, 2012

Director Ansell, seconded by Director Butler, moved the approval of the minutes of the Board of Directors Meeting of May 31, 2012. THE MOTION CARRIED UNANIMOUSLY.

B. Minutes of the Quality and Patient Safety Committee Meeting, June 19, 2012

Director Ansell, seconded by Director Butler, moved the approval of the minutes of the Quality and Patient Safety Committee Meeting of June 19, 2012. THE MOTION CARRIED UNANIMOUSLY.

C. ~~~~Minutes of the Human Resources Committee Meeting, June 22, 2012**

Director Lyne, seconded by Director Rothstein, moved the approval of the minutes of the Human Resources Committee Meeting of June 22, 2012. THE MOTION CARRIED UNANIMOUSLY.

D. Minutes of the Finance Committee Meeting, June 22, 2012

Director Carvalho, seconded by Director O'Donnell, moved the approval of the minutes of the Finance Committee Meeting of June 22, 2012.

Director Carvalho noted that request number 10 under the Contracts and Procurement Items contained within the minutes is being withdrawn, as it is pending review by Contract Compliance.

Director Carvalho, seconded by Director O'Donnell, moved to amend the motion to approve the minutes, with the exception of request number 10, which is being withdrawn, under the Contracts and Procurement Items contained within the minutes. THE MOTION, AS AMENDED, CARRIED.

V. Action Items

A. Ratification of the following appointments:

- i. Appointment of Interim Chairman of the Human Resources Committee, effective July 1, 2012**
- ii. Appointment of Interim Chairman of the Quality and Patient Safety Committee, effective July 1, 2012**

Chairman Batts noted that, as of the end of this meeting, there will be two Committee Chairs who will be retiring. He indicated that Directors Golden and Butler have agreed to serve as Interim Chairs of the Human Resources Committee and Quality and Patient Safety Committee.

Vice Chairman Ramirez, seconded by Director Lyne, moved to ratify the appointment of Director Golden as Interim Chair of the Human Resources Committee, and to ratify the appointment of Director Butler as Interim Chair of the Quality and Patient Safety Committee. THE MOTION CARRIED UNANIMOUSLY.

V. Action Items (continued)

B. Proposed Resolution – defining the process for review and execution of clinical training agreements (Attachment #7)

Helen Haynes, System Associate General Counsel, provided an overview of the proposed Resolution.

Director Ansell, seconded by Director Muñoz, moved the approval of the proposed Resolution defining the process for review and execution of clinical training agreements. THE MOTION CARRIED UNANIMOUSLY.

C. Request to execute a proposed Lease Agreement between Cook County/CCHHS and the Illinois Medical District Commission, for property located at 600 South Hoyne, in Chicago, Illinois (Attachment #8)

The following individuals provided an overview of the information relating to the request: John Morales, Chief Financial Officer of John H. Stroger, Jr. Hospital of Cook County; Carol Schneider, System Chief Operating Officer; and Anna Ashcraft, Director of the Cook County Real Estate Management Division.

Mr. Morales stated that an exhaustive search was made to locate space on campus for this purpose; however, there was no area with feasible square footage that would facilitate this need. Ms. Ashcraft stated that this matter was reviewed by the Space Committee; she added that, prior to finalizing this Lease Agreement, there will be additional review of other County-owned properties to see if one might meet this need. Should a County-owned property be available, the Board will be informed at the next meeting.

Director Carvalho inquired regarding whether space could be found on campus for this purpose, if other areas or departments who are not required to be in close proximity to the campus were relocated. Ms. Schneider stated that the Space Committee reviews the appropriateness of space; she noted that it is important to keep clinical space contiguous when possible, for the convenience of the patients. The location at 600 South Hoyne, while not directly on campus, is fairly proximate. From a convenience and access standpoint, it allows the System to provide separate parking for the patients; the location also allows the System to have complimentary bus service added to the route around the campus, to keep it as convenient as possible. Additionally, Ms. Schneider indicated that the staff from the State need to be located in one area, rather than being split on multiple sites and geographies; this will allow them the opportunity to work in a more efficient way.

Director Lyne, seconded by Director Ansell, moved the approval of the request to execute the proposed Lease Agreement between Cook County/CCHHS and the Illinois Medical District Commission, for property located at 600 South Hoyne, in Chicago, Illinois. THE MOTION CARRIED UNANIMOUSLY.

D. Request to execute a proposed Amendment to the Intergovernmental Agreement between CCHHS, Cook County Board of Commissioners and the Illinois Department of Healthcare and Family Services, regarding payments to healthcare facilities (Attachment #9)

V. Action Items**D. Request to execute a proposed Amendment to the Intergovernmental Agreement (continued)**

Randall Mark, System Director of Intergovernmental Affairs and Policy, reviewed the information presented relating to the request presented for the Board's consideration. He noted that this request will also be presented to the Cook County Board of Commissioners for their approval at an upcoming meeting.

Director Carvalho inquired whether the System is contemplating agreements with community partners. Dr. Raju responded that activities relating to the Section 1115 Waiver will require the System to strategically enter into partnerships with federally-qualified health centers (FQHCs) and their community-based partners. Director Carvalho noted that there is a provision in the CCHHS Procurement Code that requires any outside inquiry by anyone interested in a contract to be logged and posted to the internet; he requested that staff ensure that the inquiry/contact log is implemented with respect to this matter, as well.

Director Ansell, seconded by Director Golden, moved the approval of the request to execute the proposed Amendment to the Intergovernmental Agreement between CCHHS, Cook County Board of Commissioners and the Illinois Department of Healthcare and Family Services, regarding payments to healthcare facilities. THE MOTION CARRIED UNANIMOUSLY.

E Any items listed under Sections III, IV, V and VII**VI. Report from Chairman of the Board**

With regard to the Cook County Health Foundation, Chairman Batts stated that there is a meeting scheduled to follow this Board Meeting, for the discussion of future direction and activities. He noted that Directors Muñoz and Greenspan are the two members on this Board who serve on an advisory group to move this project forward. Ms. Schneider is Chair of that group; also involved are Elizabeth Reidy, System General Counsel, and Joy Wykowski, Chief of Staff to the Chief Executive Officer.

Chairman Batts thanked Directors Butler and Golden for agreeing to serve as Interim Chairs of the Quality and Patient Safety Committee and Human Resources Committee.

Chairman Batts stated that the Board has had many ad hoc work groups over the years. He noted that Director O'Donnell was particularly active in participating in these activities; he thanked her for her efforts on these work groups. Additionally, he stated that Directors Greenspan and Golden put in a tremendous effort and actively worked with the Chief Executive Officer and consultants on the development of the Strategic Plan.

VII. Closed Session Items**A. Claims and Litigation****B. **Minutes of the Human Resources Committee Meeting, June 22, 2012**

VII. Closed Session Items (continued)

Director Rothstein, seconded by Director Ansell, moved to recess the regular session and convene into closed session, pursuant to the following exceptions to the Illinois Open Meetings Act: 5 ILCS 120/2(c)(1), regarding “the appointment, employment, compensation, discipline, performance, or dismissal of specific employees of the public body or legal counsel for the public body, including hearing testimony on a complaint lodged against an employee of the public body or against legal counsel for the public body to determine its validity,” 5 ILCS 120/2(c)(2), regarding “collective negotiating matters between the public body and its employees or their representatives, or deliberations concerning salary schedules for one or more classes of employees,” 5 ILCS 120/2(c)(11), regarding “litigation, when an action against, affecting or on behalf of the particular body has been filed and is pending before a court or administrative tribunal, or when the public body finds that an action is probable or imminent, in which case the basis for the finding shall be recorded and entered into the minutes of the closed meeting,” and 5 ILCS 120/2(c)(12), regarding “the establishment of reserves or settlement of claims as provided in the Local Governmental and Governmental Employees Tort Immunity Act, if otherwise the disposition of a claim or potential claim might be prejudiced, or the review or discussion of claims, loss or risk management information, records, data, advice or communications from or with respect to any insurer of the public body or any intergovernmental risk management association or self insurance pool of which the public body is a member.”

On the motion to recess the regular session and convene into closed session, a roll call was taken, the votes of yeas and nays being as follows:

Yeas: Chairman Batts, Vice Chairman Ramirez and Directors Ansell, Butler, Carvalho, Golden, Muñoz, O'Donnell and Rothstein (9)

Nays: None (0)

Absent: Directors Greenspan and Lyne (2)

THE MOTION CARRIED UNANIMOUSLY and the Board convened into closed session.

Chairman Batts declared that the closed session was adjourned. The Board reconvened into regular session.

VIII. Adjourn

As the agenda was exhausted, Chairman Batts declared the MEETING ADJOURNED.

Respectfully submitted,
Board of Directors of the
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXXXXXXXXXX
Jorge Ramirez, Acting Chairman

Attest:

XXXXXXXXXXXXXXXXXXXXXXXXXXXX
Deborah Santana, Secretary

Cook County Health and Hospitals System
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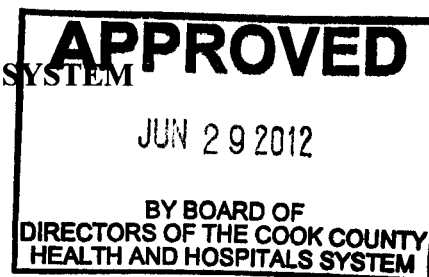
ATTACHMENT #1

R-12-09

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM
BOARD OF DIRECTORS**

RESOLUTION

Sponsored by



**JORGE RAMIREZ, VICE CHAIR, DAVID A. ANSELL, M.D.,
THE HONORABLE JERRY BUTLER, DAVID CARVALHO, QUIN R. GOLDEN, BENN
GREENSPAN, Ph.D., SISTER SHEILA LYNE, RSM, LUIS MUNOZ, M.D.,
HEATHER E. O'DONNELL AND RUTH M. ROTHSTEIN,
DIRECTORS**

WHEREAS, in June of 2008, Warren L. Batts was appointed by Todd H. Stroger, President of the Cook County Board of Commissioners, and confirmed by the Board of Commissioners to serve as a member of the inaugural Board of Directors of the Cook County Health and Hospitals System; and

WHEREAS, Mr. Batts played an integral role in laying the foundation of the new governance structure of the Health System which in its early stages demanded a considerable time commitment from its volunteer Board members; and

WHEREAS, Mr. Batts graciously lent his vast expertise to the Health System by serving as Chairman of the Board of Directors and remaining in that vital position throughout his tenure with the Board; and

WHEREAS, while serving on the Health System Board of Directors, was a part of the leadership team that developed and championed the Health System's Strategic Plan: Vision 2015 dedicated to continuing the Health System's mission of delivering integrated health services with dignity and respect regardless of a patient's ability to pay in today's dramatically changing healthcare landscape; and

WHEREAS, during his tenure with the Health System, Mr. Batts earned the genuine respect of his fellow Board members for his keen insight; level-headedness and wise counsel; and

WHEREAS, the Health System's management team held Mr. Batts in high regard and appreciated his attention to detail, strength and support, as well as his ability to lead with passion and good humor.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Directors of the Cook County Health and Hospitals System, on behalf of the more than five million residents of Cook County served by the System, does hereby gratefully acknowledge Warren L. Batts for his extraordinary abilities, outstanding leadership and unwavering commitment to the transformation of the Health System in order to maximize access to quality medical care to all residents of Cook County.

Approved on June 29, 2012 by the Board of Directors of the Cook County Health and Hospitals System

Cook County Health and Hospitals System
Minutes of the Board of Directors Meeting
June 29, 2012

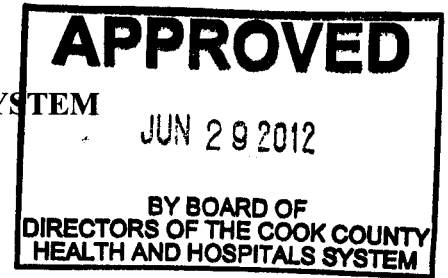
ATTACHMENT #2

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM
BOARD OF DIRECTORS**

RESOLUTION

Sponsored by

**WARREN L. BATTS, CHAIR, JORGE RAMIREZ, VICE CHAIR,
THE HONORABLE JERRY BUTLER, DAVID CARVALHO, QUIN R. GOLDEN, ,
BENN GREENSPAN, Ph.D., SISTER SHEILA LYNE, RSM,
LUIS MUNOZ, M.D., HEATHER E. O'DONNELL, AND RUTH M. ROTHSTEIN,
DIRECTORS**



WHEREAS, in May of 2008, David A. Ansell, M.D., was appointed by Todd H. Stroger, President of the Cook County Board of Commissioners, and confirmed by the Board of Commissioners to serve as a member of the inaugural Board of Directors of the Cook County Health and Hospitals System; and

WHEREAS, Dr. Ansell played an integral role in laying the foundation of the new governance structure of the Health System which in its early stages demanded a considerable time commitment from its volunteer Board members; and

WHEREAS, Dr. Ansell graciously lent his vast expertise to the Health System by serving as the Chair of the System Board's Quality and Patient Safety Committee and remaining in that vital position throughout his tenure with the Board; and

WHEREAS, while serving on the Health System Board of Directors, Dr. Ansell was a part of the leadership team that developed and championed the Health System's Strategic Plan: Vision 2015 dedicated to continuing the Health System's mission of delivering integrated health services with dignity and respect regardless of a patient's ability to pay in today's dramatically changing healthcare landscape; and

WHEREAS, during his tenure with the Health System, Dr. Ansell earned the genuine respect of his fellow Board members for his keen insight; level-headedness and wise counsel; and

WHEREAS, the Health System's leadership team held Dr. Ansell in high regard and appreciated his attention to detail, strength and support, as well as his ability to lead with passion and good humor.

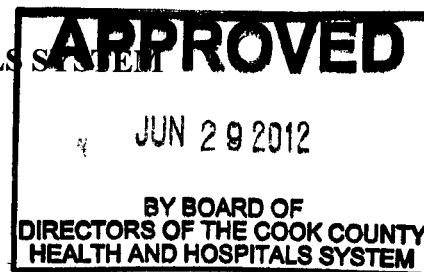
NOW, THEREFORE, BE IT RESOLVED, that the Board of Directors of the Cook County Health and Hospitals System, on behalf of the more than five million residents of Cook County served by the System, does hereby gratefully acknowledge David A. Ansell, M.D. for his extraordinary abilities, outstanding leadership and unwavering commitment to the transformation of the Health System in order to maximize access to quality medical care to all residents of Cook County.

Approved on June 29, 2012 by the Board of Directors of the Cook County Health and Hospitals System

Cook County Health and Hospitals System
Minutes of the Board of Directors Meeting
June 29, 2012

ATTACHMENT #3

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM
BOARD OF DIRECTORS**



RESOLUTION

Sponsored by

**WARREN L. BATTS, CHAIR, JORGE RAMIREZ, VICE CHAIR,
DAVID A. ANSELL, M.D., THE HONORABLE JERRY BUTLER,
DAVID CARVALHO, QUIN R. GOLDEN, SISTER SHEILA LYNE, RSM,
LUIS MUNOZ, M.D., HEATHER E. O'DONNELL, AND RUTH M. ROTHSTEIN,
DIRECTORS**

WHEREAS, in May of 2008, Benn Greenspan, Ph.D., was appointed by Todd H. Stroger, President of the Cook County Board of Commissioners, and confirmed by the Board of Commissioners to serve as a member of the inaugural Board of Directors of the Cook County Health and Hospitals System; and

WHEREAS, Dr. Greenspan played an integral role in laying the foundation of the new governance structure of the Health System which in its early stages demanded a considerable time commitment from its volunteer Board members; and

WHEREAS, Dr. Greenspan graciously lent his vast expertise to the Health System by serving on the Strategic Plan Work Group and the Cook County Health Foundation Work Group; and

WHEREAS, while serving on the Health System Board of Directors, Dr. Greenspan was a part of the leadership team that developed and championed the Health System's Strategic Plan: Vision 2015 dedicated to continuing the Health System's mission of delivering integrated health services with dignity and respect regardless of a patient's ability to pay in today's dramatically changing healthcare landscape; and

WHEREAS, during his tenure with the Health System, Dr. Greenspan earned the genuine respect of his fellow Board members for his keen insight; level-headedness and wise counsel; and

WHEREAS, the Health System's leadership team held Dr. Greenspan in high regard and appreciated his attention to detail, strength and support, as well as his ability to lead with passion and good humor.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Directors of the Cook County Health and Hospitals System, on behalf of the more than five million residents of Cook County served by the System, does hereby gratefully acknowledge Benn Greenspan, Ph.D. for his extraordinary abilities, outstanding leadership and unwavering commitment to the transformation of the Health System in order to maximize access to quality medical care to all residents of Cook County.

Approved on June 29, 2012 by the Board of Directors of the Cook County Health and Hospitals System

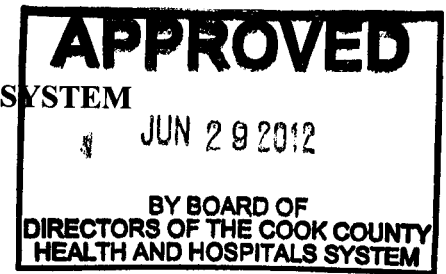
Cook County Health and Hospitals System
Minutes of the Board of Directors Meeting
June 29, 2012

ATTACHMENT #4

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM
BOARD OF DIRECTORS**

RESOLUTION

Sponsored by



**WARREN L. BATTS, CHAIR, JORGE RAMIREZ, VICE CHAIR,
DAVID A. ANSELL, M.D., THE HONORABLE JERRY BUTLER, DAVID CARVALHO,
QUIN R. GOLDEN, BENN GREENSPAN, Ph.D., LUIS MUNOZ, M.D.,
HEATHER E. O'DONNELL, AND RUTH M. ROTHSTEIN,
DIRECTORS**

WHEREAS, in May of 2008, Sister Sheila Lyne, RSM, was appointed by Todd H. Stroger, President of the Cook County Board of Commissioners, and confirmed by the Board of Commissioners to serve as a member of the inaugural Board of Directors of the Cook County Health and Hospitals System; and

WHEREAS, Sister Sheila played an integral role in laying the foundation of the new governance structure of the Health System which in its early stages demanded a considerable time commitment from its volunteer Board members; and

WHEREAS, Sister Sheila graciously lent her vast expertise to the Health System by serving as the Chair of the System Board's Human Resources Committee upon the resignation of the former chairman, remaining in that vital position through the rest of her tenure with the Board; and

WHEREAS, while serving on the Health System Board of Directors, Sister Sheila was a part of the leadership team that developed and championed the Health System's Strategic Plan: Vision 2015 dedicated to continuing the Health System's mission of delivering integrated health services with dignity and respect regardless of a patient's ability to pay in today's dramatically changing healthcare landscape; and

WHEREAS, during her tenure with the Health System, Sister Sheila earned the genuine respect of her fellow Board members for her keen insight; level-headedness and wise counsel; and

WHEREAS, the Health System's leadership team held Sister Sheila in high regard and appreciated her attention to detail, strength and support, as well as her ability to lead with passion and good humor.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Directors of the Cook County Health and Hospitals System, on behalf of the more than five million residents of Cook County served by the System, does hereby gratefully acknowledge Sister Sheila Lyne, RSM for her extraordinary abilities, outstanding leadership and unwavering commitment to the transformation of the Health System in order to maximize access to quality medical care to all residents of Cook County.

Approved on June 29, 2012 by the Board of Directors of the Cook County Health and Hospitals System

Cook County Health and Hospitals System
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ATTACHMENT #5

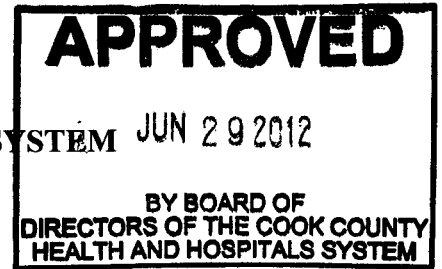
R-12-13

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM
BOARD OF DIRECTORS**

RESOLUTION

Sponsored by

**WARREN L. BATTS, CHAIR, JORGE RAMIREZ, VICE CHAIR,
DAVID A. ANSELL, M.D., THE HONORABLE JERRY BUTLER, DAVID CARVALHO,
QUIN R. GOLDEN, BENN GREENSPAN, Ph.D., SISTER SHELINA LYNE, RSM,
LUIS MUNOZ, M.D., AND HEATHER E. O'DONNELL,
DIRECTORS**



WHEREAS, in December of 2011, Ruth M. Rothstein was appointed by Toni Preckwinkle, President of the Cook County Board of Commissioners, and confirmed by the Board of Commissioners to serve as a member of the Board of Directors of the Cook County Health and Hospitals System; and

WHEREAS, Mrs. Rothstein graciously lent her vast expertise to the Health System by serving as Director upon the vacancy left by the resignation of former director Andrea Zopp; and

WHEREAS, while serving on the Health System Board of Directors, Mrs. Rothstein was dedicated to continuing the Health System's mission of delivering integrated health services with dignity and respect regardless of a patient's ability to pay in today's dramatically changing healthcare landscape; and

WHEREAS, during her tenure with the Health System, Mrs. Rothstein earned the genuine respect of her fellow Board members for her keen insight; level-headedness and wise counsel; and

WHEREAS, the Health System's leadership team held Mrs. Rothstein in high regard and appreciated her attention to detail, strength and support, as well as her ability to lead with passion and good humor.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Directors of the Cook County Health and Hospitals System, on behalf of the more than five million residents of Cook County served by the System, does hereby gratefully acknowledge Ruth M. Rothstein for her extraordinary abilities, outstanding leadership and unwavering commitment to the transformation of the Health System in order to maximize access to quality medical care to all residents of Cook County.

Approved on June 29, 2012 by the Board of Directors of the Cook County Health and Hospitals System

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ATTACHMENT #6

June 22, 2012

Ram Raju, MD
Chief Executive Officer
Cook County Health & Hospitals System
1900 W Polk, Suite 220
Chicago, IL 60612

Dear Dr. Raju:

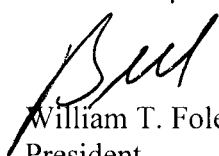
I'm sorry I'm unable to join you for the 6/29/12 meeting of the Cook County Health & Hospitals System Board to personally express my gratitude to the outgoing Board members. I request that this letter be read into the meeting record.

As the former CEO of CCHHS, I want to express my thanks, appreciation and respect to:

Chairman Warren L. Batts;
David Ansell, MD;
Sister Sheila Lyne;
Andrea Zopp;
Ruth Rothstein who completed Andrea's term; and
Benn Greenspan, PhD.

They gave tirelessly of their time and were tremendously supportive of me during the challenging and transitional time when I served as CEO of CCHHS. In particular, I want to thank and recognize Chairman Batts for his strong and courageous leadership. Cook County was fortunate to have the dedicated service of each of these strong leaders.

Sincerely,

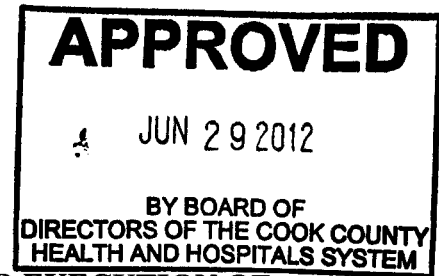


William T. Foley
President
Vanguard Health Chicago

cc: Deborah Santana, CCHHS Secretary to the Board

Cook County Health and Hospitals System
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ATTACHMENT #7



RESOLUTION
DEFINING THE PROCESS FOR REVIEW AND EXECUTION OF
CLINICAL TRAINING AGREEMENTS

R-12-14

WHEREAS the Ordinance establishing the Cook County Health and Hospitals System ("System"), Code of Ordinances of Cook County, Article IV, Section 38-80(d), provides that the System's Board of Directors ("System Board") has the power to authorize the Chief Executive Officer to enter into contracts, execute all instruments, and do all things necessary or convenient in the exercise of the System Board's powers and responsibilities; and

WHEREAS, System management is endeavoring to clarify and streamline procedures by which agreements setting forth clinical training arrangements are reviewed and processed;

THEREFORE, BE IT RESOLVED, that the System Board grants the System's Chief Executive Officer or his designee, the authority to implement a procedure for the review and processing of clinical training agreements, including related program addenda or subagreements, consistent with the following:

1. Clinical training agreements shall continue to be discussed with the Board's working group.
2. Clinical training agreements that require CCHHS physicians to secure primary faculty appointments with the other institutional party shall be presented to the Board for authorization.
3. Reports relative to accreditation, quality and patient safety issues associated with clinical training programs shall be made to the Board through its Quality and Patient Safety Committee.
4. Clinical training agreements that do not provide for payment to or by the CCHHS and that are limited to the rotation of an individual trainee to or from CCHHS facilities may continue to be approved and executed by the Chief Executive Officer or his designee.
5. Until November 30, 2012, the following additional procedures shall be followed:
 - a. Clinical training agreements that provide for payment to or by the CCHHS may be approved and executed by the Chief Executive Officer or his designee if payment is less than \$150,000.
 - b. Clinical training agreements that provide for payment to or by the CCHHS may be approved and executed by the Chief Executive Officer or his designee following Board authorization if payment is equal to or more than \$150,000.
6. Beginning December 1, 2012, the following procedure shall be followed:
 - a. The Chief Executive Officer shall periodically submit an aggregated request for Board authorization to enter into clinical training agreements with identified hospitals and universities, which request shall include the maximum amount that

shall be payable under such clinical training agreements and the period during which the clinical training agreements shall be in effect.

- b. The Chief Executive Officer or his designee shall be authorized to execute clinical training agreements consistent with the authorization so granted by the Board and shall not be required to return to the Board for approval of individual program addenda or subagreements entered into pursuant to this authorization.
- c. The Chief Executive Officer shall not be required to expend all amounts so authorized. The Chief Executive Officer may approve an increase in the amount payable under a clinical training agreement only if the maximum total amount payable, after the increase, is less than \$150,000.
- d. In the event a clinical training agreement has not been included in an aggregated request for Board authorization as provided in this paragraph 6, the procedure set forth in paragraph 5 of this Resolution shall apply.

Approved on June 29, 2012 by the Board of Directors of the Cook County Health and Hospitals System

Cook County Health and Hospitals System
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ATTACHMENT #8

JOHN H. STROGER, JR. HOSPITAL OF COOK COUNTY

Toni Preckwinkle • President
Cook County Board of Commissioners

Warren L. Batts • Chairman
Cook County Health & Hospitals System

Jorge Ramirez • Vice-Chairman
Cook County Health & Hospitals System

Ram Raju MD, MBA, FACS, FACHE • CEO
Cook County Health & Hospitals System

Carol Schneider • COO
Cook County Health & Hospitals System
John H. Stroger, Jr. Hospital of Cook County



Health & Hospitals System Board Members

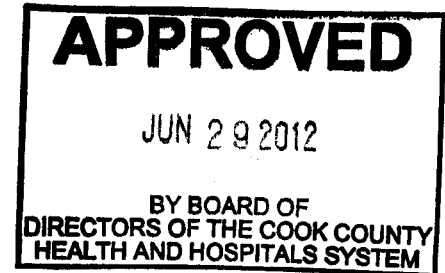
Dr. David A. Ansell
Commissioner Jerry Butler
David N. Carvalho
Quin R. Golden
Benn Greenspan
Sr. Sheila Lyne
Dr. Luis R. Muñoz
Heather E. O'Donnell
Ruth M. Rothstein

June 26, 2012

To: The CCHHS Board of Directors

From: John R. Morales, CPA
CFO/Deputy Director

Re: Lease of IMD Property at 600 South Hoyne Avenue



This communication is being sent in conjunction with a Board Transmittal document prepared with the Cook County Department of Real Estate to respectfully request CCHHS Board authorization to move forward in seeking an operating lease approval to occupy the Illinois Medical District [IMD] building located at 600 South Hoyne Avenue.

The basis of this authorization request is to meet the space requirements set forth by the Illinois Department of Healthcare and Family Services [HFS] in order to be able to provide an appropriate business setting to process medical assistance applications for CCHHS patients. This effort is tied directly to an early expansion of Medicaid to cover Cook County individuals who are currently uninsured, and will become eligible for Medicaid coverage in 2014 under the Affordable Care Act.

The need to utilize the 600 South Hoyne Avenue building has been predicated based on earlier comprehensive attempts at facilitating a request for space within the CCHHS facilities located within the IMD, to house approximately 38 HFS staff that will be performing the above indicated services.

Logistically, the 600 South Hoyne Avenue building is within a reasonable distance from the JHSH campus to meet patient access needs with a dedicated facility geared to operate for this purpose including proper parking availability. The building improvements to be completed will include build-out space for staff needs, as well as telecommunications and IT connectivity in order to be fully functional for the intended use. The HFS has completed a walk-through of the building and confirmed that the space and location are adequate for the purpose indicated above.

Upon approval of the CCHHS Board to proceed forward with the above authorization, the CCHHS will request approval to enter into an operating lease agreement with the IMD from the Cook County Board of Commissioners.

Thank you very much for your consideration of the above request.

1901 West Harrison Street • Chicago, Illinois 60612 • (312) 864-6000 • TDD (312) 864-0100

• Ambulatory & Community Health Network • Geriatric Health Services • Cook County Department of Public Health •
• John H. Stroger, Jr. Hospital • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

We Bring Health CARE to Your Community

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Transmitting a Communication, dated June 15, 2012 from

ANNA ASHCRAFT, Director, Real Estate Management Division

JOHN R. MORALES, Chief Financial Officer/Deputy Director

Respectfully requesting authorization to negotiate and execute a Lease Agreement between the Illinois Medical District, as Landlord and the County of Cook, as Tenant for use of a building owned by the IMD at 600 S. Hoyne Avenue, in Chicago.

The CCHHS would utilize the premises to house county-funded Illinois Department of Human Services eligibility staff which receive and process medical assistance applications for CCHHS patients. A significant portion of the work that this eligibility staff will perform is related to an early expansion of Medicaid to cover Cook County individuals who are currently uninsured and will become eligible for Medicaid in 2014 under the Affordable Care Act.

The Illinois Department of Healthcare and Family Services (HFS), in collaboration with the Cook County Board and the Cook County Health and Hospitals System (CCHHS) have requested an 1115 [Medicaid] waiver from the Centers for Medicare and Medicaid Services (CMS), effective July of 2012. While this waiver application was written with a focus on Cook County, the waiver could provide for any willing county in Illinois to participate if HFS and CMS standards are met.

This waiver will allow CCHHS to decrease its uninsured population and provide Medicaid reimbursement funds to improve the quality, coordination, and cost-effectiveness of the care it provides.

The IMD has tentatively agreed to lease the property to the County subject to final negotiation of the following terms and conditions.

- Term: An initial term of no more than five years.
- Space Occupied: Approximately 9,400 square feet.
- Base Rent: No more than \$12.00 per square foot / \$112,000 annually.
- Operating Expenses: Tenant would be responsible for all costs of operating the Premises including utilities, security, custodial and snow removal for the Building. IMD will perform structural repairs to the building as necessary.
- Improvements: Tenant would be responsible for the cost of build-out to the Premises as required, prior to occupancy, to accommodate tenant's use. A preliminary estimate for build-out is \$280,000. Other costs for communications and connectivity will also be incurred to bring the space to full operations capability.
- Funding: The 1115 waiver, including costs related to this lease would be entirely funded by local county resources and federal matching funds for eligible services.

Upon receiving authorization from the CCHHS Board to proceed, a Lease Agreement will be finalized with the IMD and submitted for approval by the Cook County Board of Commissioners at the next available meeting.

Transmitting a Communication, dated June 15, 2012 from

ANNA ASHCRAFT, Director, Real Estate Management Division

JOHN R. MORALES, Chief Financial Officer/Deputy Director

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Upon receiving authorization from the CCHHS Board to proceed, a Lease Agreement will be finalized with the IMD and submitted for approval by the Cook County Board of Commissioners at the next available meeting.

Cook County Health and Hospitals System
Minutes of the Board of Directors Meeting
June 29, 2012

ATTACHMENT #9

**Amendment 2 to the Intergovernmental Agreement
between
the Cook County Health & Hospitals System,
the Cook County Board of Commissioners, and
the Illinois Department of Healthcare and Family Services**

Summary

This intergovernmental agreement (IGA) amendment will permit implementation of several key components of the "early expansion" Section 1115 Medicaid waiver proposal currently under review by the Centers for Medicare and Medicaid Services (CMS). The original IGA being amended was approved by the System Board in March, 2009, and was amended ("Amendment 1") in March, 2011.

Specifically, Amendment 2:

1. Permits the System to seek reimbursement for services rendered by community partner providers for waiver enrollees;
2. Specifies a process by which the System will be reimbursed monthly by a "per member per month" (PMPM) methodology for waiver enrollees;
3. Modifies the section wherein the System will reimburse the State of Illinois for "on-site" enrollment office expenses, and other costs related to waiver implementation; and
4. Permits data sharing between the Department of Healthcare and Family Services HFS and the System;

The provisions of this IGA are consistent with the requirements of HB5007, as signed into law by Governor Quinn on June 14, 2012.

